



April 4, 2023

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Ms. Natasha Chestnut
Executive Director
Restaurant Association of Nova Scotia
2830 Agricola St Unit 1
Halifax, NS B3K 4E4

Dear Natasha:

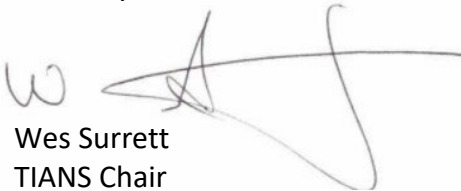
On behalf of the Tourism Industry Association of Nova Scotia Board and Staff, we extend our sincere congratulations on your appointment as Executive Director for the Restaurant Association of Nova Scotia.

While we will miss Gordon, we are looking forward to you assuming this important role, and to enhancing our partnership.

The tourism sector is facing unique challenges, however, we are optimistic that working together we can rebuild all five sectors of tourism in Nova Scotia.

If we can be of assistance, please do not hesitate to reach out.

Sincerely,



Wes Surrett
TIANS Chair

A handwritten signature in black ink, appearing to be "Wes Surrett", is written over a light blue horizontal line.

Darlene Grant Fiander
TIANS President

A handwritten signature in blue ink, appearing to be "Darlene Grant Fiander", is written over a light blue horizontal line.

cc TIANS Board of Directors